

Public Meeting of the Budget Committee - July 10, 2019

Agenda1. Welcome and Opening RemarksShear2. Resolution Recommending that the Executive
Committee of the Board of Trustees Approve the
University's Fiscal Year 2020 Proposed Operating
Budget and Proposed Capital Budget
A. ResolutionShear3. New Business/AdjournmentShear

MINUTES OF THE PUBLIC MEETING OF THE BUDGET COMMITTEE OF THE BOARD OF TRUSTEES OF THE UNIVERSITY OF PITTSBURGH

July 10, 2019

A public meeting of the Budget Committee of the Board of Trustees was held on Wednesday, July 10, 2019 at 12:45 p.m., in 2700 Posvar Hall. Budget Committee members in attendance were Herbert S. Shear (Committee Chairperson), Eva Tansky Blum (Chairperson of the Board of Trustees and the Executive Committee), Louis R. Cestello, D. Michael Fisher, Patrick Gallagher (Chancellor and Chief Executive Officer), S. Jeffrey Kondis, John H. Pelusi Jr., Peter C. Varischetti, and John J. Verbanac. In addition to the Budget Committee members, some of whom are also members of the Executive Committee, the following Executive Committee members were in attendance: John A. Barbour, Douglas M. Browning, Mary Ellen Callahan, David C. Chavern, Deborah J. Gillotti, Edward J. Grefenstette, Patricia D. Horoho, and John A. Maher III. University Officers in attendance were Ann E. Cudd, Kathy W. Humphrey, Susan M. Gilbert, Cynthia C. Moore, Narahari Sastry (Committee Liaison), and Gregory A. Scott. Staff in attendance were Stacey Czerniejewski, David N. DeJong, Richard Henderson, Kimberly L. Honath, Cyndee Pelt, Amy Service, Paul A. Supowitz, Kevin Washo, Thurman D. Wingrove, and Laura Zullo.

Budget Committee Chairperson Herbert S. Shear convened the public meeting. He announced that the meeting had been duly advertised as a public meeting in accordance with the Sunshine Act and was, therefore, open to the public as observers. A quorum of Budget Committee members was present for the transaction of business.

Resolution Recommending that the Executive Committee of the Board of Trustees Approve the University's Fiscal Year 2020 Proposed Operating Budget and Proposed Capital Budget. Committee Chairperson Shear called upon Narahari Sastry, Senior Vice Chancellor and Chief Financial Officer, to provide an overview of the Proposed Operating and Capital Budgets for Fiscal Year 2020.

Mr. Sastry presented the Proposed Operating Budget totaling just under \$2.4 billion that will enable the University to invest in vital areas. Mr. Sastry noted that the recently passed Commonwealth Budget provided for a 2% increase in the University's appropriation. Mr. Sastry advised the Trustees that the Fiscal Year 2020 investment in the Pitt Success Program represents the most significant restructuring of financial aid in the University's history. In addition, Mr. Sastry reviewed the tuition rate increases for the University's campuses.

The Proposed Capital Budget totals \$641 million and is the first full year of implementation of the Campus Master Plan.

Mr. Shear introduced the Resolution recommending that the Executive Committee of the Board of Trustees approve the University's (i) Fiscal Year 2020 Proposed Operating Budget, which includes the Proposed Tuition Rate Schedule, and (ii) Fiscal Year 2020 Proposed Capital Budget.

Upon motion duly made and seconded, the Budget Committee approved the Resolution, which is included as pages 3 through 6 of these minutes.

<u>New Business/Adjournment</u>. There being no new business or further discussion, Committee Chairperson Shear adjourned the meeting.

Narahari Sastry, Senior Vice Chancellor and Chief Financial Officer

The foregoing minutes were approved by the Budget Committee on $\mathcal{OCF} \mathcal{OF} \mathcal{OCF} \mathcal{OCF}$, $\mathcal{OCF} \mathcal{OCF} \mathcal{OCF$

Kinley L. Horath

Kimberly L Honath Executive Secretary

RESOLUTION OF THE BUDGET COMMITTEE RECOMMENDING THAT THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES APPROVE THE UNIVERSITY'S FISCAL YEAR 2020 PROPOSED OPERATING BUDGET AND PROPOSED CAPITAL BUDGET

- WHEREAS, the Budget Committee has reviewed the Fiscal Year 2020 Proposed Operating Budget, which includes the Proposed Tuition Rate Schedule; and
- WHEREAS, the Budget Committee has reviewed the Fiscal Year 2020 Proposed Capital Budget; now therefore be it
- RESOLVED, that the Budget Committee hereby recommends that the Executive Committee of the Board of Trustees approve the University's Fiscal Year 2020 Proposed Operating Budget, which includes the Proposed Tuition Rate Schedule, as set forth in Exhibit A attached to this Resolution, and be it further
- RESOLVED, that the Budget Committee hereby recommends that the Executive Committee of the Board of Trustees approve the University's Fiscal Year 2020 Proposed Capital Budget, as set forth in Exhibit B attached to this Resolution.

EXHIBIT A UNIVERSITY OF PITTSBURGH of the Commonwealth System of Higher Education Fiscal Year 2020 Budget by Operating Unit (Dollars in Thousands)

| | Educational & General (E&G) | | | | | | | Total | |
|---------------------------------------|-----------------------------|------------|----|----------|----|------------|--------------|--------------|---------------|
| | | | | | R | estricted/ | | | FY 2020 |
| REVENUES: | Uı | restricted | A | uxiliary | 1 | Research | SOMD | Plant | Budget |
| Tuition and Fees | \$ | 814,511 | | - | | - | \$ 51,749 | - | \$ 866,260 |
| Tuition Discounts | | (216,277) | | - | | ** | (22,941) | - | (239,218) |
| Net Tuition and Fees | | 598,234 | | - | | - | 28,808 | - 1 | 627,042 |
| Commonwealth Appropriation | | 165,407 | | - | | - | 12,620 | - | 178,027 |
| Commonwealth Construction Grants | | - | | - | | - | - | \$ 27,130 | 27,130 |
| Grants and Contracts | | 57,745 | | - | \$ | 217,230 | 599,472 | - | 874,447 |
| Contributions for Operations | | 4,000 | | - | | 24,933 | 22,904 | 1,000 | 52,837 |
| Endowment Distrib Financial Aid | | 75,619 | | - | | - | - | - | 75,619 |
| Endowment Distrib Donor Restricted | | - | | - | | 47,145 | 30,640 | - | 77,785 |
| Sales and Services / Rental / Other | | 85,662 | \$ | 159,764 | | 42,030 | 169,514 | 15,703 | 472,673 |
| Total Revenues | | 986,667 | | 159,764 | | 331,338 | 863,958 | 43,833 | 2,385,560 |
| EXPENSES: | | | | | | | | | |
| Salaries and Wages | | 549,074 | | 21,082 | | 145,348 | 367,580 | - | 1,083,084 |
| Fringe Benefits | | 171,402 | | 7,363 | | 43,209 | 106,862 | - | 328,836 |
| Total Compensation | | 720,476 | | 28,445 | | 188,557 | 474,442 | - | 1,411,920 |
| Business and Professional | | 128,356 | | 44,043 | | 80,114 | 115,109 | - | 367,622 |
| Supplies | | 30,258 | | 2,738 | | 17,663 | 72,544 | - | 123,203 |
| Utilities | | 26,982 | | 9,152 | | - | 15,723 | - | 51,857 |
| Maintenance and Facilities | | 25,773 | | 9,814 | | 1,604 | 15,250 | - | 52,441 |
| Depreciation | | - | | - | | - | - | 193,360 | 193,360 |
| Interest | | - | | - | | - | - | 38,070 | 38,070 |
| Other | | (2,044) | | 26,396 | | (1,505) | 73,798 | 2,624 | 99,269 |
| Total Expenses | | 929,801 | | 120,588 | | 286,433 | 766,866 | 234,054 | 2,337,742 |
| INCREASE IN NET ASSETS | | 56,866 | | 39,176 | | 44,905 | 97,092 | (190,221) | 47,818 |
| LESS: CAPITAL / NONOPERATING ACTIVITY | | (56,866) | | (24,411) | | (44,905) | (82,911) | 190,221 | (18,872) |
| INCREASE IN NET ASSETS - OPERATING | \$ | - | \$ | 14,765 | \$ | - | \$ 14,181 | \$ - | \$ 28,946 |

UNIVERSITY OF PITTSBURGH of the Commonwealth System of Higher Education Fiscal Year 2020 Proposed Tuition Rate Schedule

| | F | ull-Time Tw | o-Term Rate | s | Part-Time Per-Credit Rates | | | | |
|---|-----------|-------------|------------------|----------------|----------------------------|---------|--------------|---------|--|
| | In-S | state | Out-o | f-State | In-St | ate | Out-of-State | | |
| | FY 2019 | FY 2020 | FY 2019 | FY 2020 | FY 2019 | FY 2020 | FY 2019 | FY 2020 | |
| UNDERGRADUATE | | | | | | | | | |
| Pittsburgh Campus | | | | | | | | | |
| Kenneth P. Dietrich School of Arts and Sciences | \$18,130 | \$18,628 | \$31,102 | \$32,656 | \$755 | \$776 | \$1,295 | \$1,360 | |
| General Studies | 18,130 | 18,628 | 31,102 | 32,656 | 755 | 776 | 1,295 | 1,360 | |
| Education | 18,130 | 18,628 | 31,102 | 32,656 | 755 | 776 | 1,295 | 1,360 | |
| Swanson School of Engineering | 19,726 | 20,662 | 34,636 | 37,060 | 821 | 860 | 1,443 | 1,544 | |
| Social Work | 18,130 | 18,628 | 31,102 | 32,656 | 755 | 776 | 1,295 | 1,360 | |
| Computing & Information | 19,530 | 20,456 | 33,600 | 35,952 | 813 | 852 | 1,400 | 1,498 | |
| College of Business Administration | 20,250 | 20,806 | 35,040 | 36,792 | 843 | 866 | 1,460 | 1,533 | |
| Dental Medicine | 17,614 | 18,098 | 30,952 | 32,498 | 733 | 754 | 1,289 | 1,354 | |
| Nursing | 22,826 | 23,452 | 39,532 | 41,508 | 951 | 977 | 1,647 | 1,729 | |
| Health & Rehabilitation Sciences | 22,826 | 23,452 | 39,532 | 41,508 | 951 | 977 | 1,647 | 1,729 | |
| Johnstown Campus - Other | 12,940 | 13,198 | 24,184 | 24,666 | 539 | 549 | 1,007 | 1,027 | |
| Johnstown Campus - Engineering | 15,000 | 15,300 | 28,600 | 29,172 | 625 | 637 | 1,191 | 1,215 | |
| Johnstown Campus - Nursing | 16,578 | 16,908 | 30,838 | 31,454 | 690 | 704 | 1,284 | 1,310 | |
| Johnstown Campus - Respiratory Care | 13,838 | 14,114 | 25,846 | 26,362 | 576 | 588 | 1,076 | 1,098 | |
| Greensburg Campus | 12,940 | 13,198 | 24,184 | 24,666 | 539 | 549 | 1,007 | 1,027 | |
| Greensburg Campus - Nursing | 16,578 | 16,908 | 30,838 | 31,454 | 690 | 704 | 1,284 | 1,310 | |
| Titusville Campus - Other | 10,958 | 11,176 | 20,702 | 21,116 | 456 | 465 | 862 | 879 | |
| Titusville Campus - Nursing | 15,936 | 16,254 | 29,644 | 30,236 | 664 | 677 | 1,235 | 1,259 | |
| Bradford Campus - Other | 12,940 | 13,198 | 24,184 | 24,666 | 539 | 549 | 1,007 | 1,027 | |
| Bradford Campus - Nursing | 16,578 | 16,908 | 30,838 | 31,454 | 690 | 704 | 1,284 | 1,310 | |
| GRADUATE | | | | | | | | · | |
| Kenneth P. Dietrich School of Arts and Sciences | \$22,846 | \$23,530 | \$38,736 | \$39,898 | \$920 | \$947 | \$1,583 | \$1,630 | |
| Katz Grad School of Business excluding EMBA (a) (b) (c) | 45,564 | 46,920 | 63,912 | 65,820 | 1,308 | 1,347 | 2,024 | 2,084 | |
| Katz Grad School of Business MS | 29,252 | 30,128 | 40,500 | 41,714 | 1,110 | 1,143 | 1,616 | 1,664 | |
| Joint JD/MBA | 41,762 | 43,014 | 55,244 | 56,900 | N/A | N/A | 1,010 N/A | N/A | |
| Joint MHA/MBA | 27,866 | 28,700 | 43,344 | 44,644 | 1,308 | 1,347 | 2,024 | 2,084 | |
| Joint MSW/MBA | 30,376 | 31,286 | 42,610 | 43,888 | 1,308 | 1,347 | 2,024 | 2,084 | |
| Education | 22,846 | 23,530 | 38,736 | 39,898 | 920 | 947 | 1,583 | 1,630 | |
| Swanson School of Engineering | 26,224 | 27,010 | 44,474 | 45,808 | 1,243 | 1,280 | 2,103 | 2,166 | |
| Public & International Affairs | 22,846 | 23,530 | 38,736 | 39,898 | 920 | 947 | 1,583 | 1,630 | |
| Social Work | 22,846 | 23,530 | 31,990 | 32,948 | 920 920 | 947 | 1,306 | 1,345 | |
| Law-MSL excluding LLM (d) | 33,944 | 34,962 | 43,686 | 44,996 | 1,280 | 1,318 | 1,914 | 1,945 | |
| Computing & Information | 24,022 | 24,742 | 40,732 | 41,952 | 977 | 1,006 | 1,674 | 1,724 | |
| Dental Medicine - Other | 51,064 | 52,594 | 62,612 | 64,490 | 2,108 | 2,171 | 2,593 | 2,670 | |
| Dental Medicine - MS, PhD in Oral Biology (a) | 26,784 | 27,585 | 31,989 | 32,946 | 1,090 | 1,122 | 1,306 | 1,345 | |
| Nursing and Joint Nursing/GSPIA | 26,784 | 27,585 | 31,990 | 32,948 | 1,090 | 1,122 | 1,306 | 1,345 | |
| Pharmacy (e) | 26,788 | 27,590 | 28,572 | 29,428 | 1,090 | 1,122 | 1,165 | 1,199 | |
| Public Health | 26,788 | 27,590 | 45,452 | 46,814 | 1,090 | 1,122 | 1,105 | 1,199 | |
| Medicine | 26,904 | 27,390 | 43,110 | 44,402 | 1,093 | 1,122 | 1,301 | 1,910 | |
| Health & Rehabilitation Sciences - Other | 26,788 | 27,590 | 45,452 | 46,814 | 1,093 | 1,125 | 1,861 | 1,916 | |
| Health & Rehabilitation Sciences - Prof Prgms (f) | 26,788 | 27,590 | 43,432 31,990 | 32,948 | 1,090 | 1,122 | 1,306 | 1,345 | |
| | 20,788 | 27,590 | 51,990 | 52,940 | 1,090 | 1,122 | 1,500 | 1,545 | |
| DOCTORATE-PROFESSIONAL PRACTICE | \$22 O.44 | \$24.0Z2 | ¢ 40 K0K | 644 007 | 61 000 | Ø1 210 | ¢1 014 | ¢1.071 | |
| Law Dentel Madining | \$33,944 | \$34,962 | \$43,686 | \$44,996 | \$1,280 | \$1,318 | \$1,914 | \$1,971 | |
| Dental Medicine | 47,518 | 50,368 | 56,978 | 60,396 | 1,040 | 1,102 | 1,576 | 1,670 | |
| Medicine | 56,004 | 57,684 | 58,186 | 59,930 | 980 | 1,009 | 1,334 | 1,374 | |
| Pharmacy | 31,816 | 32,770 | 36,582 | 37,678 | 1,228 | 1,264 | 1,412 | 1,454 | |
| Nursing | 26,788 | 27,590 | 31,990 | 32,948 | 1,090 | 1,122 | 1,306 | 1,345 | |
| Health & Rehabilitation Sciences (g) | 26,788 | 27,590 | 31,990 | 32,948 | 1,090 | 1,122 | 1,306 | 1,345 | |
| Health & Rehabilitation Sciences - Doctor of Physical Therapy (h) | 41,796 | 43,047 | 49,185 | 50,658 | N/A | N/A | N/A | N/A | |

(a) Tuition is for three terms.

(b) The EMBA program is a five-term program. The total cost for new students who enter May 2020 is \$80,000.

(c) The EMBA in Healthcare program is a five-term program. The total cost for new students who enter May 2020 is \$95,000.

(d) The LLM two-term tuition rate is \$39,000.

(e) The MSPBA program is a three-term program. The total cost for new students entering January 2020 and after is \$58,050.

(f) The Graduate Professional programs include: Occupational Therapy, Communication Science and Disorders, Nutrition and Dietetics, Physician Assistant Studies, Prosthetics and Orthotics, and Clinical and Mental Health Counseling.

(g) Rates apply to the following Doctorate-Professional Practice programs: Audiology (AuD) and Occupational Therapy (OTD).

(h) Tuition is for three terms. Tuition will be billed at the flat rate for the entire three-year program. FY2020 rate applies to students entering May 2020.

EXHIBIT B - UNIVERSITY OF PITTSBURGH - CAPITAL BUDGET - FISCAL YEAR 2020

| | | | SOURCES OF FUNDING | | | | | | | |
|---|----------------|------------------|--------------------|--------------------------|-------------------|----------------------------------|--|--|--|--|
| | | | RESERVE | ES | | DEBT | | | | |
| | | General Plant or | Provost or | | | | | | | |
| | Project | Depreciation | Department | Auxiliary SOMD | E&G | Auxiliary SOMD Ot | | | | |
| Project Category | Cost | Reserves | Reserves | Reserves Reserves | Debt | Debt Debt D | ebt <u>Commonwealth</u> <u>Gifts and Other</u> | | | |
| Educational and General | | | | | | | | | | |
| Educational and General Programmatic and Preservation | \$ 364,215,000 | \$ 38,280,000 | \$ 9,750,000 \$ | 65,000 \$ - | \$ 141,120,000 \$ | - \$ - \$ 162 | ,000,000 \$ 4,000,000 \$ 9,000,000 | | | |
| Total Educational and General | \$ 364,215,000 | \$ 38,280,000 | \$ 9,750,000 \$ | 65,000 \$ - | \$ 141,120,000 \$ | - \$ - \$ 162 | ,000,000 \$ 4,000,000 \$ 9,000,000 | | | |
| Auxiliary and SOMD | | | | | | | | | | |
| School of Medicine Division Programmatic and Preservation | \$ 154,365,000 | s - | s - s | - \$ 49,365,000 | \$-\$ | - \$ 105,000,000 \$ | - 5 - 5 - | | | |
| Auxiliary Programmatic and Preservation | \$ 77,015,000 | \$ - | \$ - \$ | 30,515,000 \$ - | \$ - \$ | 46,500,000 \$ - \$ | - \$ - \$ - | | | |
| Total Auxiliary and SOMD | \$ 231,380,000 | \$ - | \$-\$ | 30,515,000 \$ 49,365,000 | \$ - \$ | 46,500,000 \$ 105,000,000 \$ | - \$ - \$ - | | | |
| Subtotal Capital Budget Projects | \$ 595,595,000 | \$ 38,280,000 | \$ 9,750,000 \$ | 30,580,000 \$ 49,365,000 | \$ 141,120,000 \$ | 46,500,000 \$ 105,000,000 \$ 162 | ,000,000 \$ 4,000,000 \$ 9,000,000 | | | |
| Emerging Opportunities | \$ 30,000,000 | | | | | | | | | |
| | 3 30,000,000 | | | | | | | | | |
| Subtotal Capital Budget Projects | \$ 625,595,000 | \$ 38,280,000 | \$ 9,750,000 \$ | 30,580,000 \$ 49,365,000 | \$ 141,120,000 \$ | 46,500,000 \$ 105,000,000 \$ 162 | ,000,000 \$ 4,000,000 \$ 9,000,000 | | | |
| Contingency | \$ 15,000,000 | | | | | | | | | |
| Total Proposed Capital Budget | \$ 640,595,000 | \$ 38,280,000 | \$ 9,750,000 \$ | 30,580,000 \$ 49,365,000 | \$ 141,120,000 \$ | 46,500,000 \$ 105,000,000 \$ 162 | ,000,000 \$ 4,000,000 \$ 9,000,000 | | | |